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23 AUG 1979

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
FROM: Director of Central Intelligence
SUBJECT: Article by Tom Latimer, HPSCI Staff ☐

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1. Attached is a copy of an article written by Tom Latimer of the HPSCI. It is a thoughtful piece. It also represents some of the directions in which we are going to be stimulated by that Committee in the months to come. ☐

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2. I note on page 5--by the check I have put in the margin--a warning sign that we are going to be probed in the area of crisis management. The Committee feels it did a real service in stimulating us last year on the question of indications and warning. They are pleased that Dick Lehman has that moving in the right direction. We have not, frankly, been hard-tasked from the crisis management area. May I suggest that one of the task forces you set up to look at NFAC might well address that issue. ☐

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3. On page 7 in the bottom right, Tom makes a comment about the fact that the principal interaction between the Agency, the State Department, the Defense Department and the White House has always been with DDO. It is my perception that that is not the case today with respect to DoD and the White House, but that it is the case with respect to State. I have talked to John McMahon about this some. I have no desire to curb the fine contact that does exist between DDO and State. That has its important functions. I would like to encourage you and John, however, to begin a program of ensuring that NFAC turns to DDO in the conduct of periodic meetings with the desk officers in State. This will not only help NFAC and State in getting to know each other

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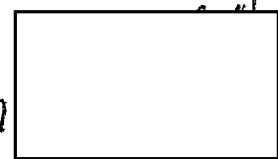
better so that the analysts can truly support some of their principal customers, it will help both NFAC and DDO in ensuring close coordination between them. I'm sure some coordination exists in many areas today but I suspect there are some areas in which DDO and NFAC do not really exchange.

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Attachment a/s

cc: DDCI
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